

# **State Policy Development to Accelerate Use of Evidence-Based Practices for Alcohol and Drug Treatment**

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# *Introduction*

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- The implementation of evidence-based practices (EBPs) in alcohol & drug treatment services is driven by efforts to integrate:
  - Best research evidence,
  - Clinical expertise, and
  - Patient values.

Institute of Medicine, 2001, 2006; New Freedom  
Commission on Mental Health, 2003; SAMHSA, 2002; U.S.  
D.H.H.S., 2002, 2007



# *Introduction*

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- Increasing performance expectations and diminishing resources have created a demand for use of EBPs in substance abuse treatment.
- However, very little is known regarding individual states' EBP implementation efforts.

## *Federal-level*

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- ❑ No federal policies govern adoption of EBPs in substance abuse treatment.
- ❑ Although there are initiatives to promote EBPs, such as SAMHSA's online National Registry of Evidence-Based Programs and Practices (<http://nrepp.samhsa.gov>).

# *State-level*

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- States have designed individual public substance abuse care systems
  - Substantial variation in organizational and financing factors
  - Relative degree of state control
  - Control tempered by confounding challenges and priorities (*e.g.* budget constrictions, political climates)

Ridgely et al., 1987; Gold et al., 2006; Lynde, 2005

# SSA

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- Each state, including D.C., has a single State Substance abuse Authority (SSA).
- SSAs work directly with sub-state entities to provide services at regional, county, and local levels, and to facilitate the development of treatment and prevention programs to address specific issues.

## *SSA EBP research*

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- Few studies to date on implementation of EBPs in substance abuse treatment and almost none on dissemination.
  - Mental health EBP implementation has received more attention; this research often includes integrated dual-diagnosis treatment (IDDT) for co-occurring mental health and substance use disorders.

Gold et al., 2006



## *SSA initiatives*

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- Most prominent initiative is Oregon's Senate Bill 267 (now ORS 182.515 and 182.525).
  - Mandates SSA to spend increasing shares of public dollars on EBPs
- Other state initiatives may be less prominent but just as important in substance abuse treatment EBP implementation.



## *Selection of EBPs to study*

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- The National Quality Forum (NQF) has endorsed five categories of substance use disorder EBPs:
  - Screening and brief intervention,
  - Psychosocial interventions,
  - Use of medication,
  - Use of wraparound services, and
  - Aftercare and recovery management.

National Quality Forum, 2005



# *Selection of strategies to study*

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- The NQF also identified strategies for accelerating adoption of substance use disorder EBPs:
  - Financial incentives and mechanisms,
  - Use of regulations and accreditation,
  - Education and training,
  - Infrastructure development, and
  - Research and knowledge translation.
- Broad categories allow for individual state flexibility



# *The current project*

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- This project examined changes in state legislation and provider contracting to help identify successful strategies for Substance Abuse Treatment EBP implementation.

## *Method: Overview*

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- The current project involved structured interviews with participating state substance abuse authority (SSA) representatives to capture state efforts to promote adoption of evidence-based addiction treatment practices.
- The interviews adapted the NQF's EBP categories and strategies for accelerating adoption of these practices.

# *Project phases*

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- Phase I: Preliminary data collection, November 2006 – January 2007
- Phase II: Follow-up data collection, February 2007 – June 2007
- Informed consent was not required. This project was approved by the OHSU Institutional Review Board.

# *Phase I*

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- Investigators developed a brief structured interview for telephone administration by representatives from Addiction Technology Transfer Centers (ATTCs).
- Regional ATTC centers work with SSAs to promote substance abuse EBPs, and translate and communicate substance abuse treatment research to practitioners.

## *Interviewers*

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- 12 of 13 regional ATTCs agreed to make initial contact with 51 SSAs representatives.
- When ATTC staff were unable or unwilling to contact a specific SSA representative, project staff conducted follow-up with state contacts from other projects and networks.
- Interviewers were trained and provided instructions for contacting participants, and a list of EBP definitions.

# *Participant recruitment*

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- Interviewers contacted SSA representatives by email and phone to schedule 15-20 minute telephone interviews regarding strategies to increase EBP use.
- Prior to each interview, participants received a study information sheet.



## *Phase I interviews*

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- Interviewers used a three-page structured interview to obtain quantitative and qualitative responses from each SSA representative.
- Interviews included questions regarding provider contract criteria and legislation.

# *Phase I participation*

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- Total sample: 49 SSA representatives
  - 55% state directors or assistant/associate/deputy directors for substance abuse
  - 45% program managers and other administrators, *e.g.* treatment services coordinators

## *Phase II interviews*

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- Initial ATTC-facilitated contact allowed project staff to contact SSA representatives directly for Phase II.
- Interviewers used a seven-page structured interview to obtain quantitative and qualitative responses.
- Interviews included questions regarding provider contract criteria and legislation.

## *Phase II sample*

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- Total sample: 51 SSAs
  - 47% state directors or assistant/associate/deputy directors for substance abuse
  - 53% program managers and other administrators, *e.g.* treatment services coordinators

# *Qualitative data collection*

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- SSA representatives were asked to elaborate on responses to quantitative items, in order to generate detailed qualitative data on each state's activities toward EBP adoption.
- When appropriate, they were also asked for actual documentation regarding EBP-related legislation and contract language.

# *Analysis*

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- Quantitative data were analyzed with SPSS to obtain frequencies.
- Qualitative data were examined for content to identify common themes and create categories of responses. Categorical data were analyzed with SPSS to obtain frequencies.

# *What portion of SSA contracts are made directly with providers?*

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	<u>Response (n=51)</u>
90% or more	34 (66.7%)
50% or less	17 (33.3%)
County / other regional contracts	12 (23.5%)
Managed care contracts	5 (9.8%)

“Contracts” include grants, subcontracts

# *Is the use of EBPs a criterion in contracting with providers?*

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	<u>Response (n=49)</u>
Yes	31 (63.3%)
No	18 (36.7%)*

\* 10 encourage EBPs in treatment and are implementing steps toward requiring them.



*Please describe any contract language the SSA has implemented to increase EBP use*

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	<u>Response (n=51)</u>
<b>EBPs Required</b>	<b>19 (36.5%)</b>
Specific EBPs or approved EBP list	9 (17.3%)
No EBPs specified	10 (19.2%)
<b>EBPs Encouraged</b>	<b>15 (29.4%)</b>
Specific EBPs or approved EBP list	5 (9.6%)
No EBPs specified	10 (19.6%)
<b>No EBP requirements</b>	<b>17 (33.3%)</b>

# *Are there any policy mandates in your state related to EBP implementation?*

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	<u>Response (n=49)</u>
Yes	3 (6.1%)
No	46 (93.9%)*

\* 15 reported state-level encouragement, strategic plans, governor's commissions, or active movement toward legislation.

# *Does your state currently have any legislative policy in development?*

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## Response (n=51)

Yes

5 (9.8%)

No

46 (90.2%)\*

- “Yes” included bills in committee, legislative inquiries in progress, workgroups convened, groundwork building.
- “No” responses noted lack support for legislation.

# *Oregon legislation*

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- ❑ Senate Bill 267 (ORS 182.515, 182.525)
- ❑ Passed: 2003    Implemented: 2004
- ❑ “Mandatory Expenditures for Evidence-Based Programs”
- ❑ Legislative intent: mandate SSA to spend increasing shares of public dollars on EBPs for treatment and prevention services, culminating in 75% percent by 2009-2011.

# *Oregon legislation*

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- July 1, 2005: 25% of state funds used to treat people with substance abuse problems used for the provision of Evidence-Based Practices.
- July 1, 2007: 50%
- July 1, 2009: 75%
  
- Biennial reports to the legislature.

# *North Carolina legislation*

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- ❑ House Bill 381 (Session Law 2001-437)
- ❑ Passed: 2001    Implemented: 2005
- ❑ “Mental Health System Reform at the State and Local Level”
- ❑ Legislative intent: develop and implement a state plan that promotes best practices.

# *North Carolina legislation*

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- The state plan shall include “Strategies and schedules for implementing the service plan, including... promotion of best practices”... “within available resources”.

# *Alaska legislation*

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- ❑ Senate Bill 100 (Chapter 59 SLA 07)
- ❑ Passed: 2007    Implemented: N/A
- ❑ “Substance Abuse/Mental Health Programs”
- ❑ Legislative intent: “improve treatment outcomes by expanding evidence-based, research-based, and consensus-based treatment practices and removing barriers that prevent implementation of those practices”.



# *Alaska legislation*

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- Amends state law, giving Dept. of Health and Human Services power to “develop and implement a substance abuse treatment system using evidence-based practices”.
- However, no funds allocated:
  - Unfunded mandate

## *Discussion: Project findings*

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- ❑ Majority of SSAs contract directly with substance abuse treatment providers.
- ❑ Majority of SSAs include EBPs in provider contract language, which varies widely.
- ❑ Very few states have current or planned legislative mandates for EBP implementation.
- ❑ SSA approaches vary, but suggest organizational attention to EBP acceleration.

# *Project applications*

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- This method and the results offer state agencies, providers, policymakers, and researchers the opportunity to track the number of states engaged in:
  - NQF-supported practices,
  - Changes in state contracting and legislation, and
  - EBP acceleration efforts over time.

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