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**LEADERSHIP, MANAGEMENT
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Inspired Leadership. Sound Management. Transparent Governance.

Gauging the organizational health of national public health associations

A determinant of their capacity to have an impact on human health

Mahesh Shukla, MD, DrPH, MPA

Senior Technical Advisor

Leadership, Management, and Governance (LMG) Project

Management Sciences for Health

4301 N. Fairfax Drive, Suite 400

Arlington, VA 22203 USA

James Chauvin, MA, MSc

Immediate Past President

World Federation of Public Health Associations (WFPHA)



World Federation of Public Health Associations

Fédération mondiale des associations de santé publique

Federación mundial de las asociaciones de salud pública

Purpose of survey

Determine

1. The state of organizational governance of national public health associations (PHAs)
2. The factors that facilitate and constrain their governance effectiveness
3. Connectedness of national PHAs with the World Federation of Public Health Associations (WFPHA)
4. Areas of public health focus for PHAs and the WFPHA

Method

Online survey

- Pretested and administered to 82 PHAs in 80 countries
- Response rate 70% (57 out of 82 PHAs)
- Responses
 - By Language: English 40, French 11, Spanish 6
 - By WHO Regions:
 - PAHO (Americas and Caribbean): 10/10 (100%)
 - WPRO (Western Pacific Regional Office): 8/8 (100%)
 - EMRO (Eastern Mediterranean Regional Office): 6/6 (100%)
 - AFRO (Africa Regional Office): 14/16 (88%)
 - SEARO (South East Asia Regional Office): 4/5 (80%)
 - Europe: 15/37 (40%)

Respondent PHAs

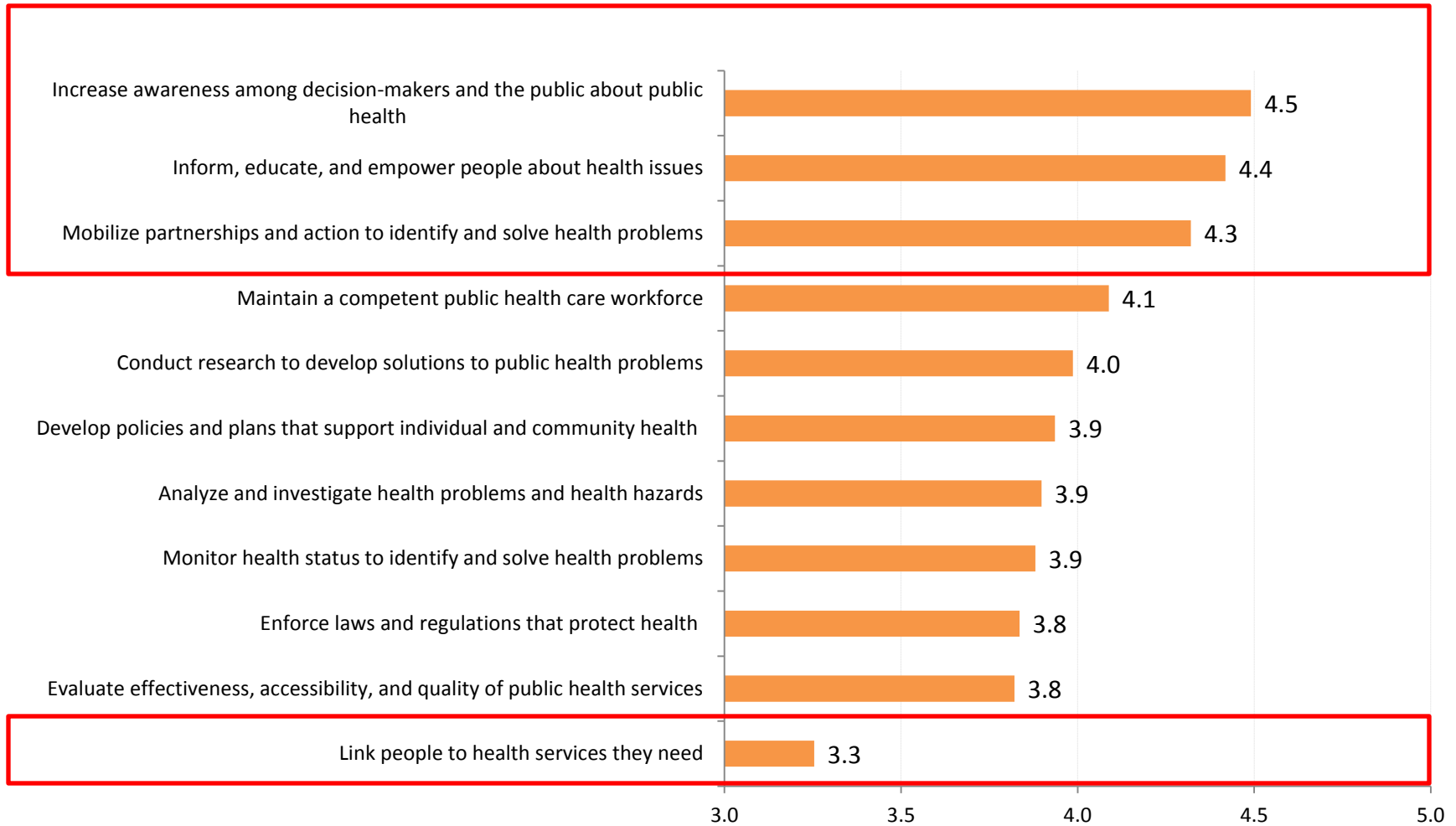
(By language of survey responses)

English		French		Spanish
1. Afghanistan	14. Iran	27. Russia	1. Algeria	1. Bolivia
2. Australia	15. Israel	28. Serbia	2. Burkina Faso	2. Chile
3. Bosnia and Herzegovina (1)	16. Italy	29. South Africa	3. Cameroun	3. Costa Rica
4. Bosnia and Herzegovina (2)	17. Japan	30. Spain	4. Chad	4. Cuba
5. Brazil	18. Korea	31. Sudan	5. Congo Republic	5. Mexico
6. Canada	19. Lithuania	32. Taiwan	6. France	6. Nicaragua
7. China	20. Malta	33. Tanzania	7. Haiti	
8. Croatia	21. Mongolia	34. Thailand	8. Mauritania	
9. Czech Republic	22. Mozambique	35. Turkey	9. Niger	
10. Egypt	23. Nepal	36. Uganda	10. Senegal	
11. Ethiopia	24. New Zealand	37. UK (1)	11. Tunisia	
12. India	25. Nigeria	38. United States		
13. Indonesia	26. Romania	39. Viet Nam		
		40. Yemen		

Non-respondent PHAs: Bangladesh, Kenya, Malawi, Albania, Armenia, Austria, Bulgaria, Denmark, Estonia, Finland, Georgia, Germany, Kazakhstan, Latvia, Macedonia, Netherlands, Norway, Poland, Portugal, Slovak Republic, Slovenia, Sweden, Switzerland, UK (2)

Prioritized PHA roles and responsibilities

(on a scale of 1-5 where 1 is not important and 5 is critically important)

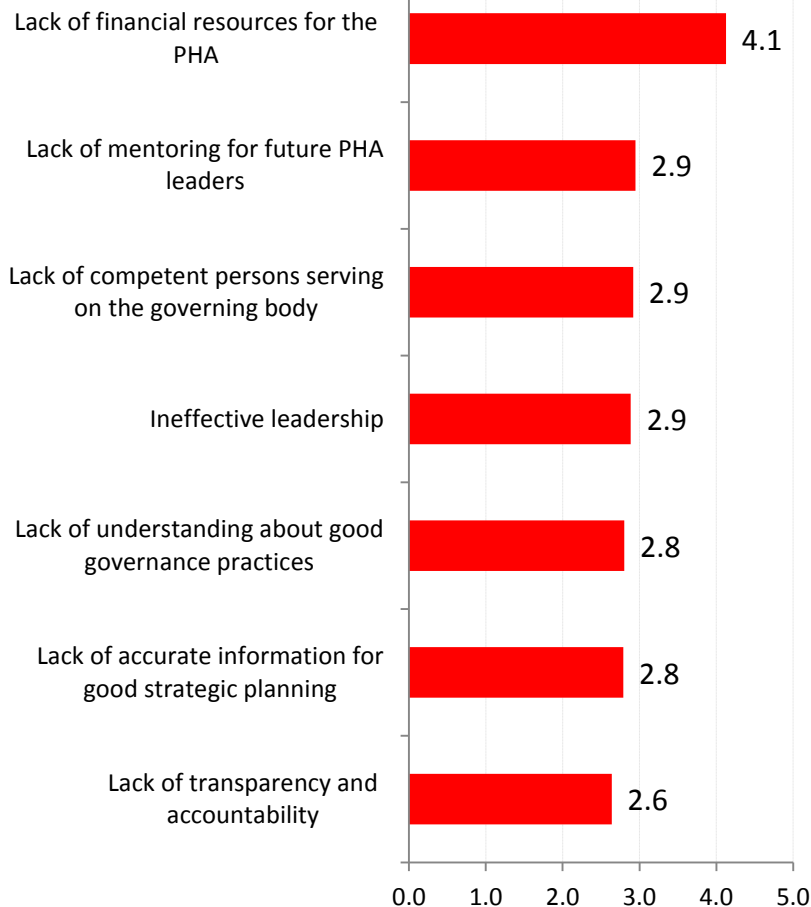


Open-ended responses: Advocate for health-related policy and practices, create a strong civil society voice for public health, and act as a ‘catalyst’, ‘convener’, and ‘collaborator’

Factors influencing the governance effectiveness of PHAs

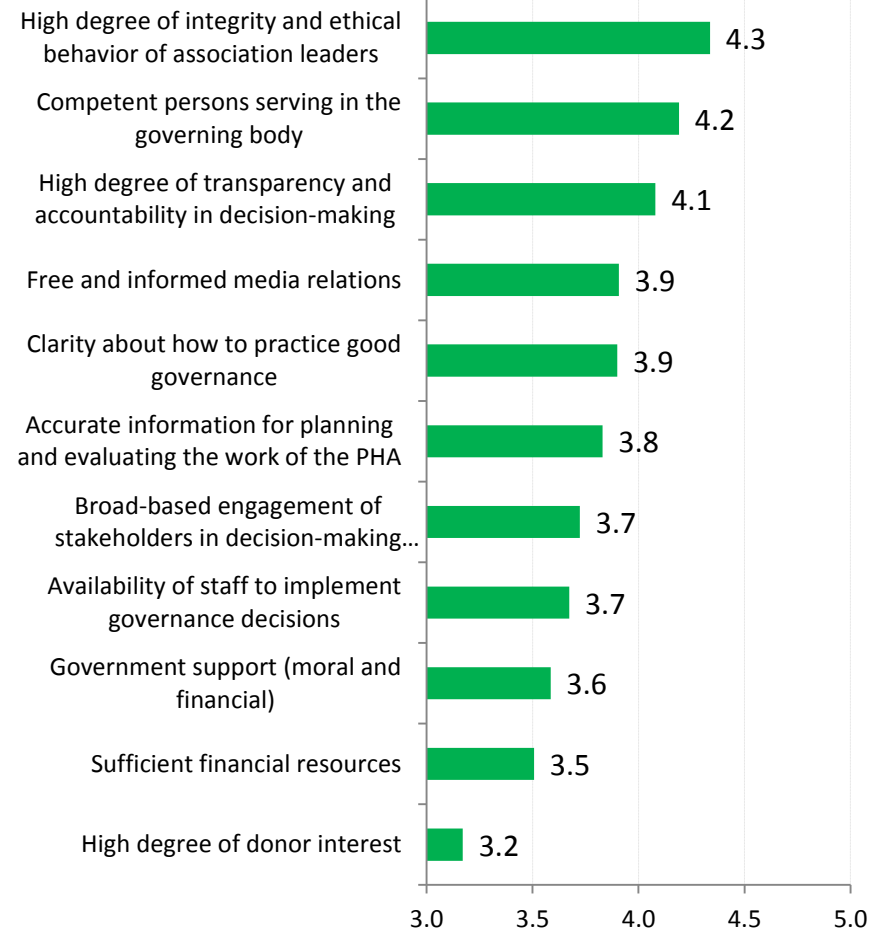
(On a scale of 1-5 where 1 is very little and 5 is very big)

Constraining factors



Lack of financial resources is a big constraint

Supporting factors



Integrity and competence of the PHA leaders are big enablers



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Effective Governing Practices



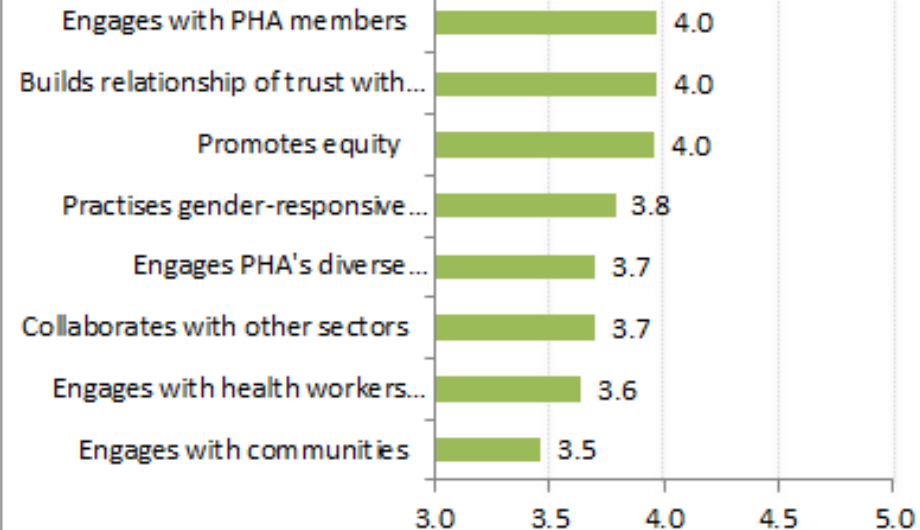
Current governance practices of the PHAs

(On a scale of 1-5 where 1 is very little and 5 is fully)

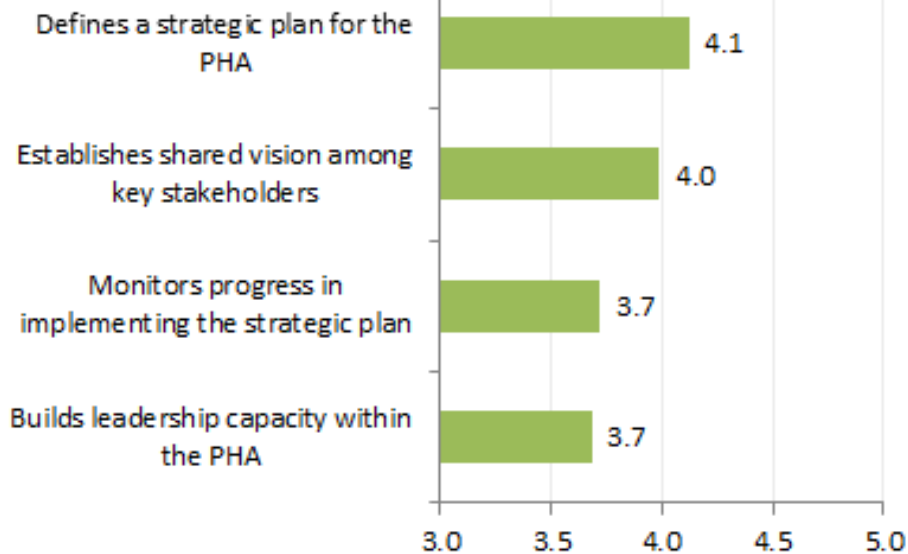
Cultivating accountability



Engaging stakeholders



Setting shared strategic direction

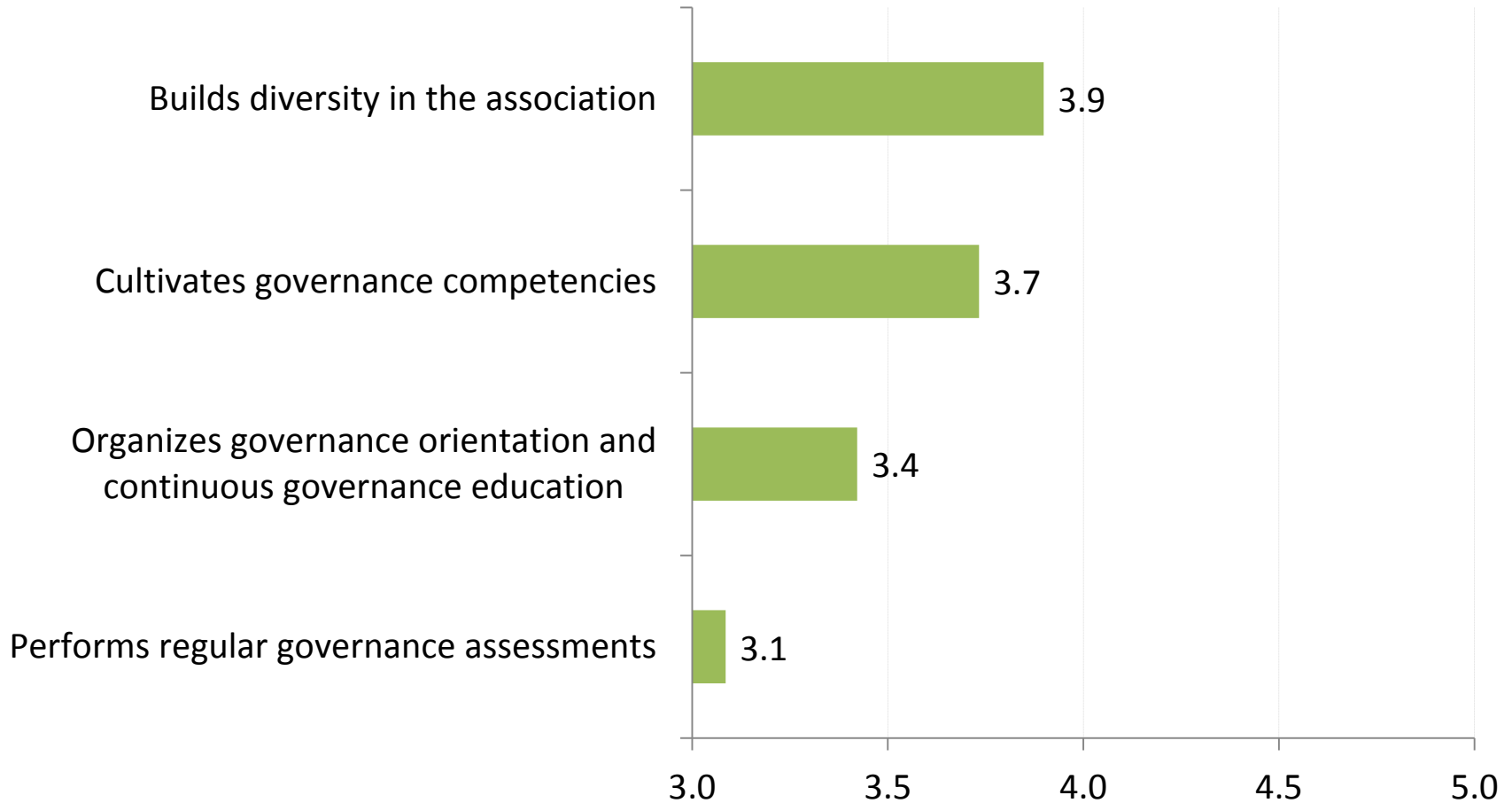


Stewarding resources

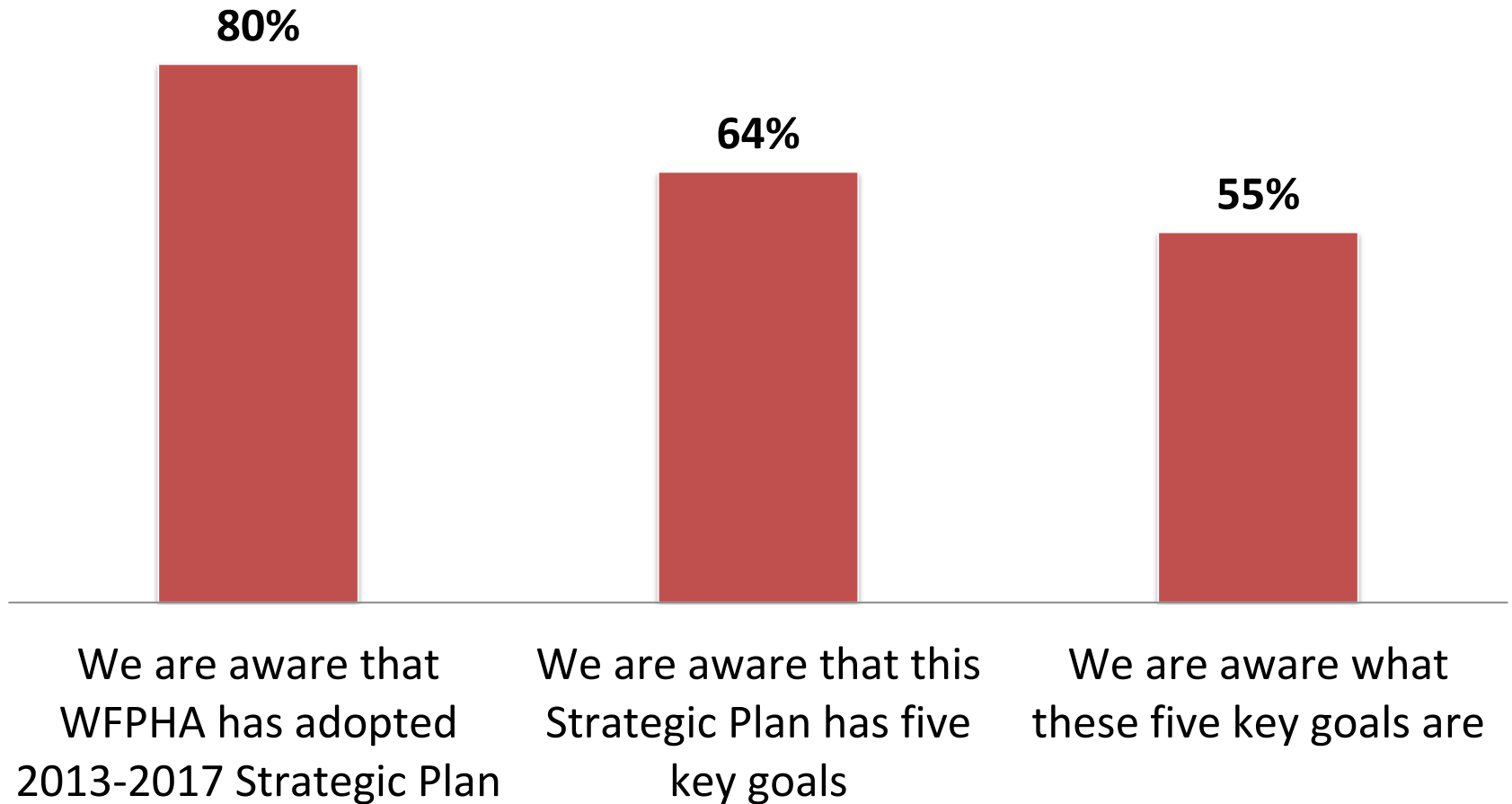


Continuous governance enhancement

(On a scale of 1-5 where 1 is very little and 5 is fully)



Awareness among PHAs of WFPHA's strategic plan and goals



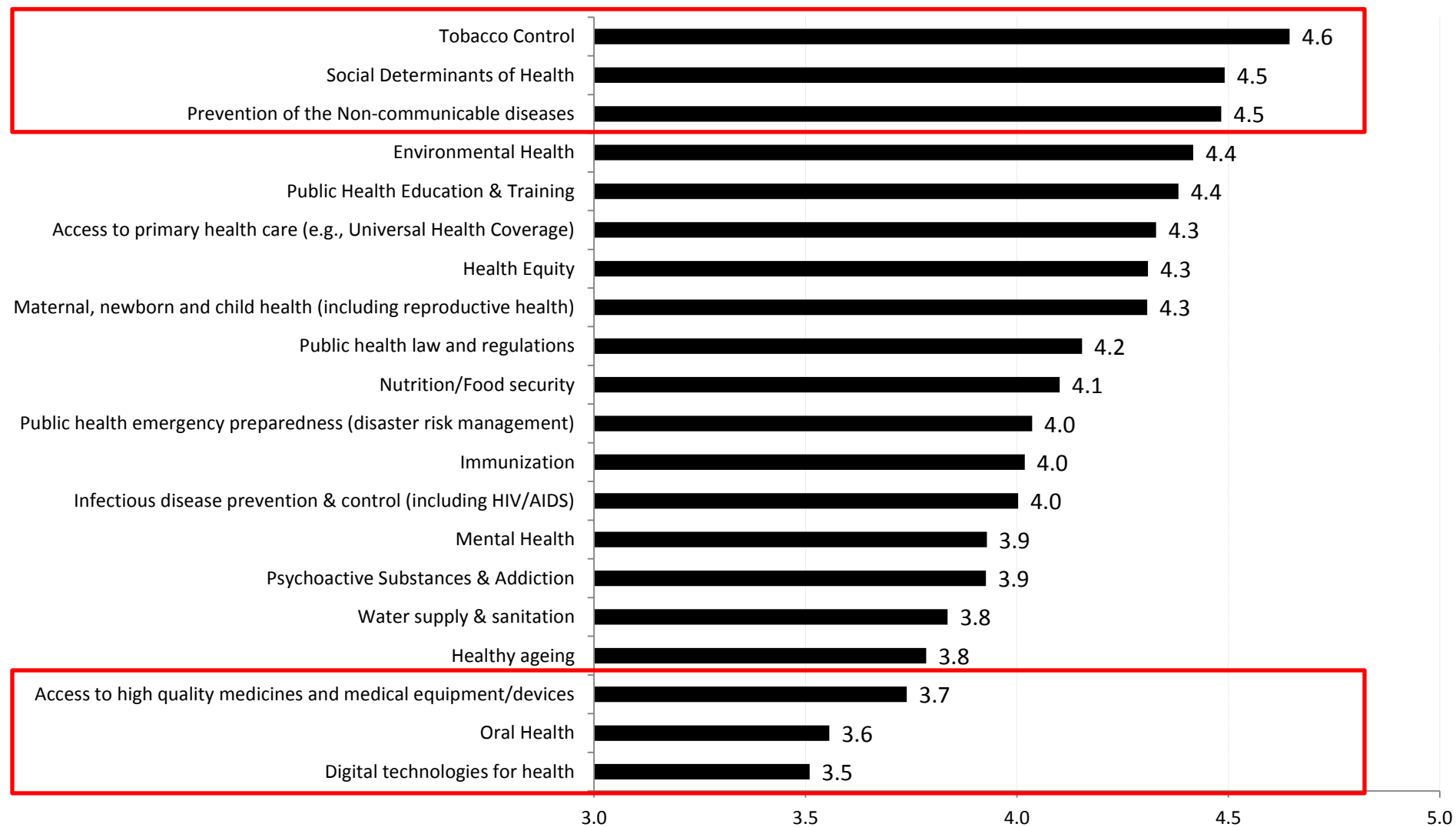
WFPHA's likelihood of accomplishing its Strategic Plan goals in the next 5 years

(On a scale of 1-5 where 1 is will not accomplish and 5 is will fully accomplish)



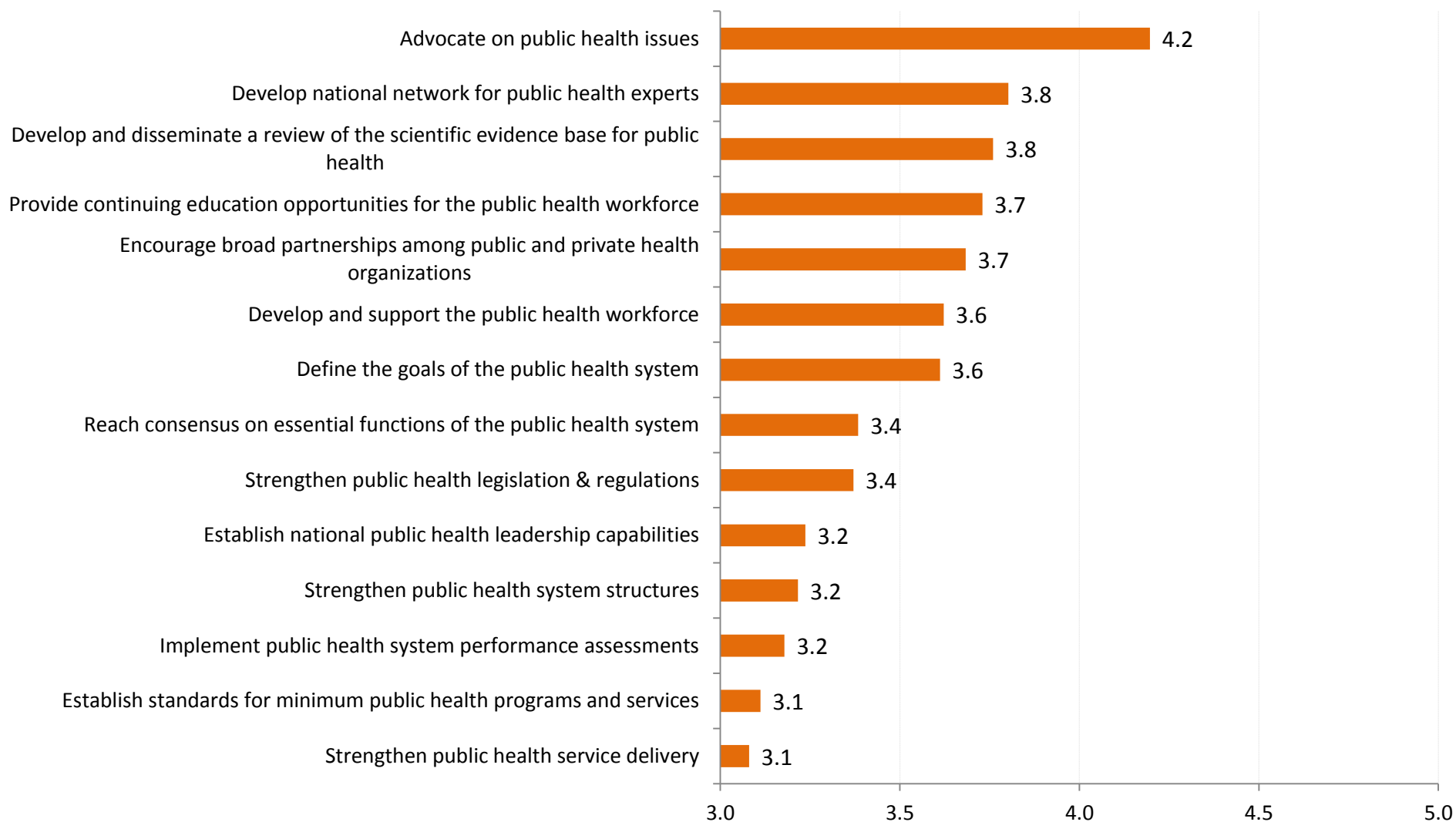
Public health topics by their importance for the PHAs

(On a scale of 1-5, where 1 is not much important and 5 is very important)



PHAs' willingness to be involved in the implementation of core PH functions

(On a scale of 1-5, where 1 is will not be much involved, and 5 is will be very involved)



PHAs' major expectations from the WFPHA (N=49)

- **Help build organizational capacity and competencies of national public health associations (n=20)**
 - Provide advice /funding/technical support/twinning/information exchange platform
- **Cooperation/partnerships/connectivity with other stakeholders in global public health domain (n=10)**
 - Create opportunities for consultation with PHAs
- **Advocacy for global health policy and action (n=10)**
 - Greater visibility and influence of WFPHA at global level and more opportunities for PHA participation in WFPHA activities
- **Public health practice, education, training and research (n=5)**
 - Develop online continuing education courses for PHA members in conjunction with universities
 - Provide technical assistance to improve national public health journals
- **Effectiveness/reach of WFPHA (n=4)**
 - Improve WFPHA information and communications with its members about its activities as well as activities of member PHAs

Survey conclusions

- ‘Governance’ confirmed as an important issue for PHAs
 - Central to their organizational relevancy and survival
- Several important constraints that limit effective governance identified
 - Up to WFPHA and its PHAs to now see how best to respond and address them
- Survey results are useful to PHAs
 - For assessing the governance challenges they face and they see as needing attention/investment
- Survey provides useful feedback to WFPHA
 - Helps it validate its strategic plan and focus its efforts



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Thank you for your attention!
Questions and comments

Mahesh Shukla (mshukla@msh.org)
James Chauvin (jchauvinwfpha@gmail.com)



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